

***Evolving  
Strategies of the  
Preventer***



***Embracing  
Technology  
for the Future***

**Joe Lee**  
**Director of Corruption Prevention**



# A Good Foundation



- *Examine government and public body procedures and secure revision of practices to prevent corruption*
- *Advise government and public bodies on practices & procedures to reduce the likelihood of corruption*
- *Advise any person, on request, on ways to prevent corruption*

# Key Success Strategy :

## *Collaboration*



- *Together, build up anti-corruption management systems*
- *Management buy-in and ownership*
- *Corruption Prevention Groups at top level*

**1st Police CPG (1981)**



# Early Strategy

- *Focus on public sector : IA-like studies & consultations*

*procurement, law enforcement, construction projects, licensing, etc.*

- ➔ *Sound control systems, strong corruption prevention awareness*



1974-1995: Over 1300 Studies

# New Airport → New Approach

*Prevention  
is better  
than cure*



## ■ Mid-1990s:

***Concurrent corruption prevention service during project planning and implementation***

***TI : “with the right procedures and right attitude a government can practically eliminate the scourge of corruption”***

# Evolving Strategies



*Early & Concurrent Input*



*Cross-Sector Collaboration*



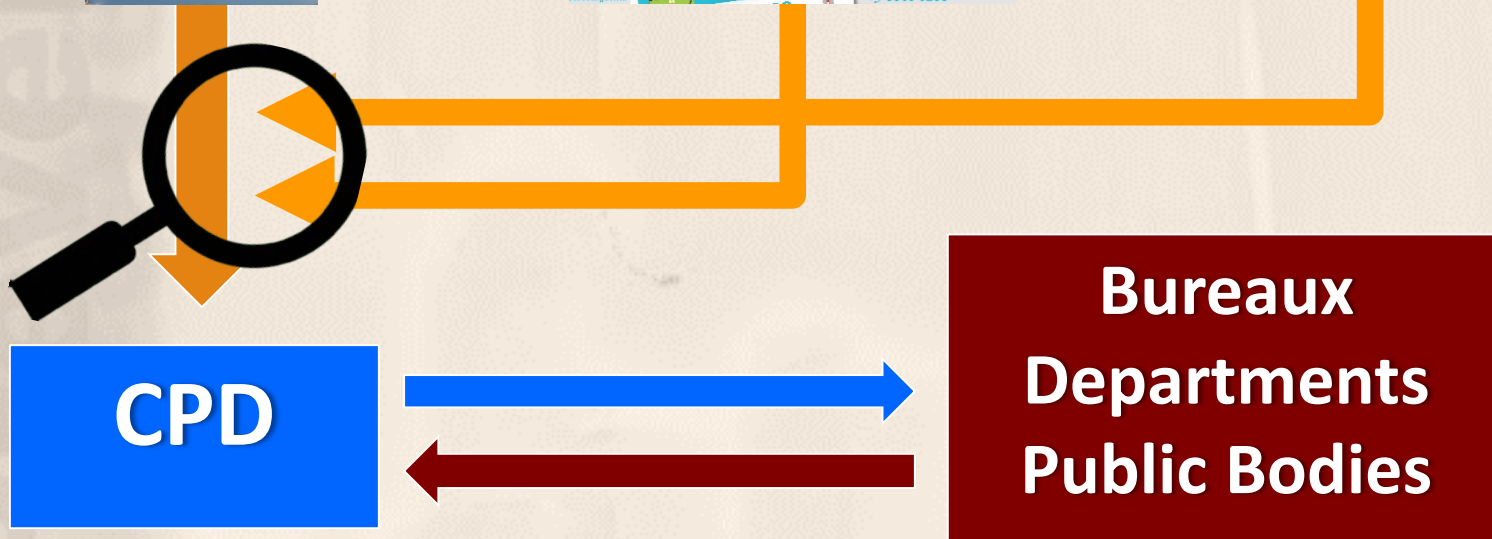
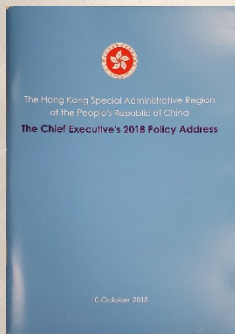
*Capacity Building & Upskilling*



*Diversity of Services*

# Early & Concurrent Input

*Prevention is better than cure*



# Early & Concurrent Input



- *New policies, initiatives, schemes*
- *New laws, regulatory regimes, authorities*
- *Major construction projects*
  - *anti-corruption provisions*
  - *measures/safeguards against abuse/fraud*
  - *tendering procedure, supervision*
  - *etc.*

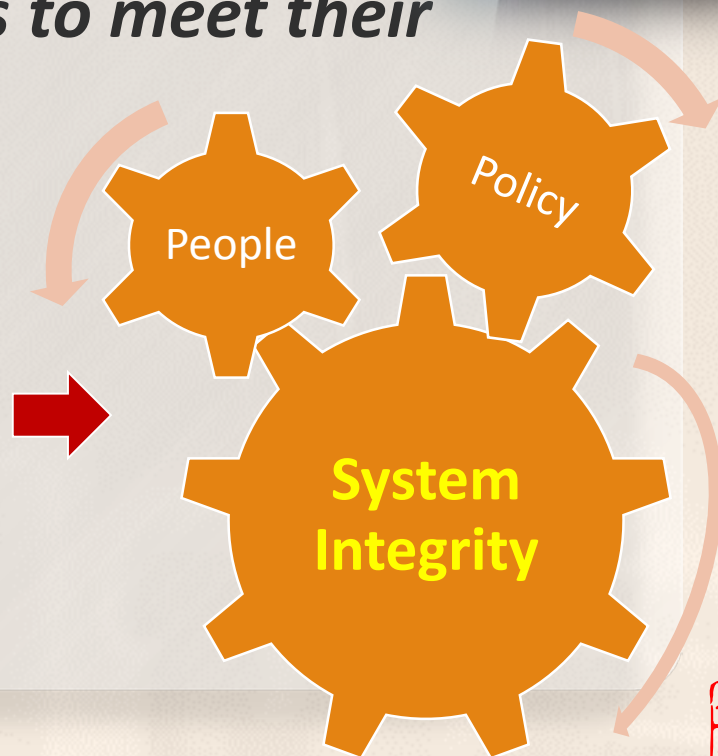


# Consultant & Facilitator



- *Facilitates successful implementation of government initiatives to meet their public objectives*

*... through building in integrity and safeguards on the outset*



# Cross-Sector Strategy



Tony Scott, former DCP:

*"It would not be realistic to think that government servants would long be able to resist temptation when, looking at the private sector, they see different standards of ethics in operation. We cannot divide our society into sealed compartments. What happens in the private sector affects the machinery of government and vice versa."*

*(abridged)*

# Step-up for Private Sector

- **1985 : Advisory Services Group**
- **Various strategies to step up corruption prevention work in the private sector**
- **2015 : Corruption Prevention Advisory Services**

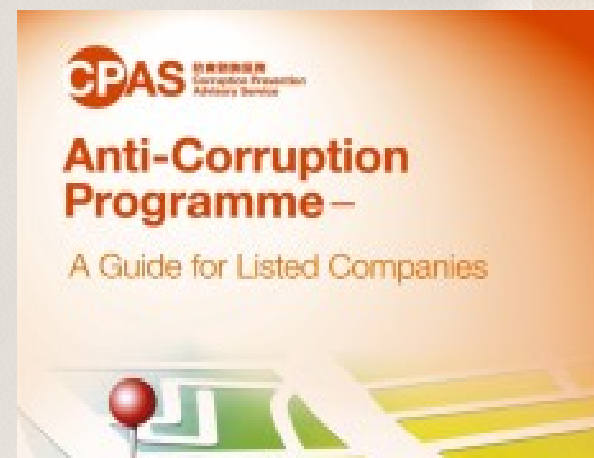
2018:  
895 services  
849 enquiries



# Cross-Sector Collaboration

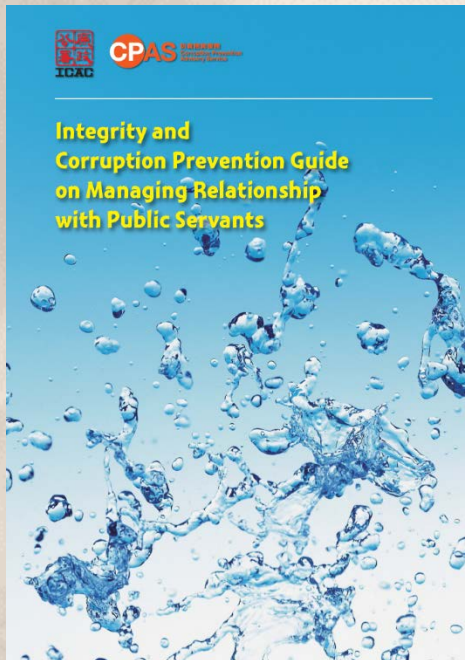


- **Regulators → licensed operators**  
*banking, listed companies, property management ...*



- **Government & Public Bodies → contractors**  
*probity requirements for contractors, guides and training*

# ***Guide: Dealing with Public Servants***



- ***Legal/administrative rules governing the integrity of public-private business dealings***
- ***Recommend good practices for business entities in managing relationship with public servants***
- ***Case studies***

*Jointly promoted with and welcomed  
by public sector clients*

# **Anti-Bribery Requirements for Government Contractors**



- ***Prohibit agents from soliciting/accepting advantages & hospitality → Code of Conduct***
- ***Ensuring agents do not undertake any act in conflict with contractual obligations, and to declare***

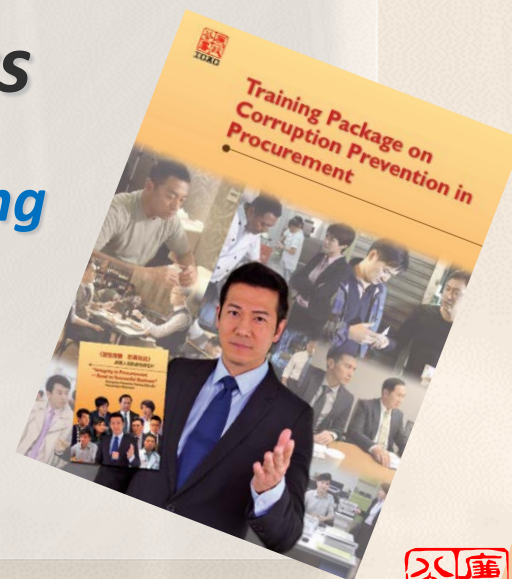
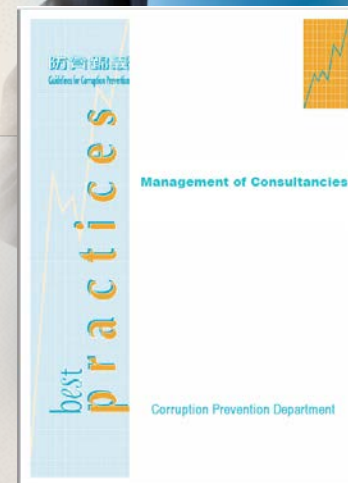
# Cross-Sector Collaboration

- **Trade/professional bodies → members**

*risks, integrity standard, guides and training*

- **Educators → industries, students**

*risks, integrity standard, guides and training*



# Capacity Building & Upskilling

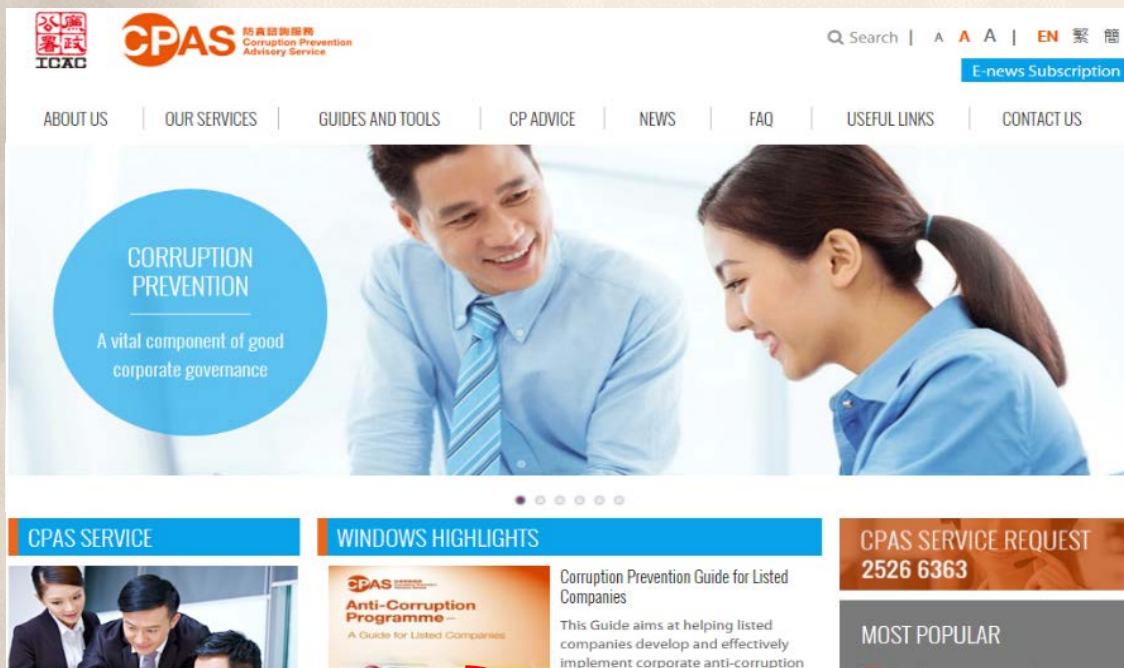
- *Empower managers and staff (both public and private sectors) to make good judgment for public service with integrity*
- *Build up managers' awareness and knowledge for corruption prevention*



# Diversity of Service & Products



>10,000 subscribers  
> 120,000 visits &  
> 60,000 downloads  
since 2017



# Evolving Strategies



## Embracing IT for Corruption Prevention



# ***Embracing IT for Corruption Prevention***

- ***Process & workflow control***
  - ***compliance with procedures***
  - ***automation where practicable***
  - ***security and reliability***
  - ***data capture → accountability***

# ***Embracing IT for Corruption Prevention***

- ***E-government services***
  - ***direct contact with the public***
  - ***automated processing & service delivery***
  - ***reliability, fairness, openness, transparency***





# ***Embracing IT for Corruption Prevention***

- ***Data Analytics***
  - ***100% audit to check compliance***
  - ***real-time monitoring and alert***
  - ***detection of irregularities or system weaknesses***



# ***Embracing IT for Corruption Prevention***

- ***CPD has been recommending :***
  - ***automating processes and service delivery***
  - ***enhancing transparency***
  - ***strengthening information security***
  - ***facilitating monitoring and review***
- ***Much higher potential to be developed***

# Key Success Strategy :

## *Collaboration*

*More...*

- *Internal auditors, compliance professionals*
- *IT Department, tech enablers/users*
- *International – ACAs, experts...*