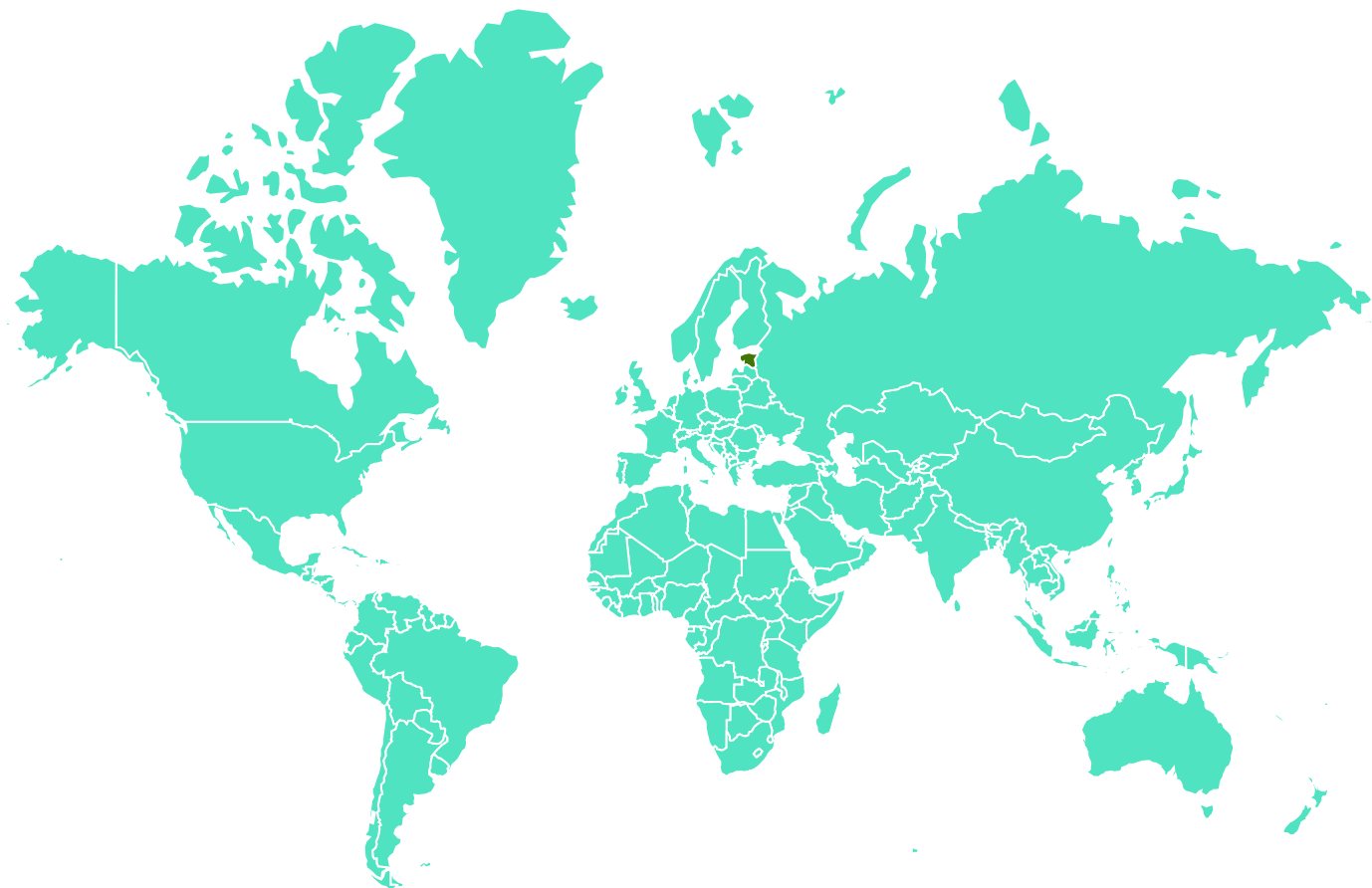




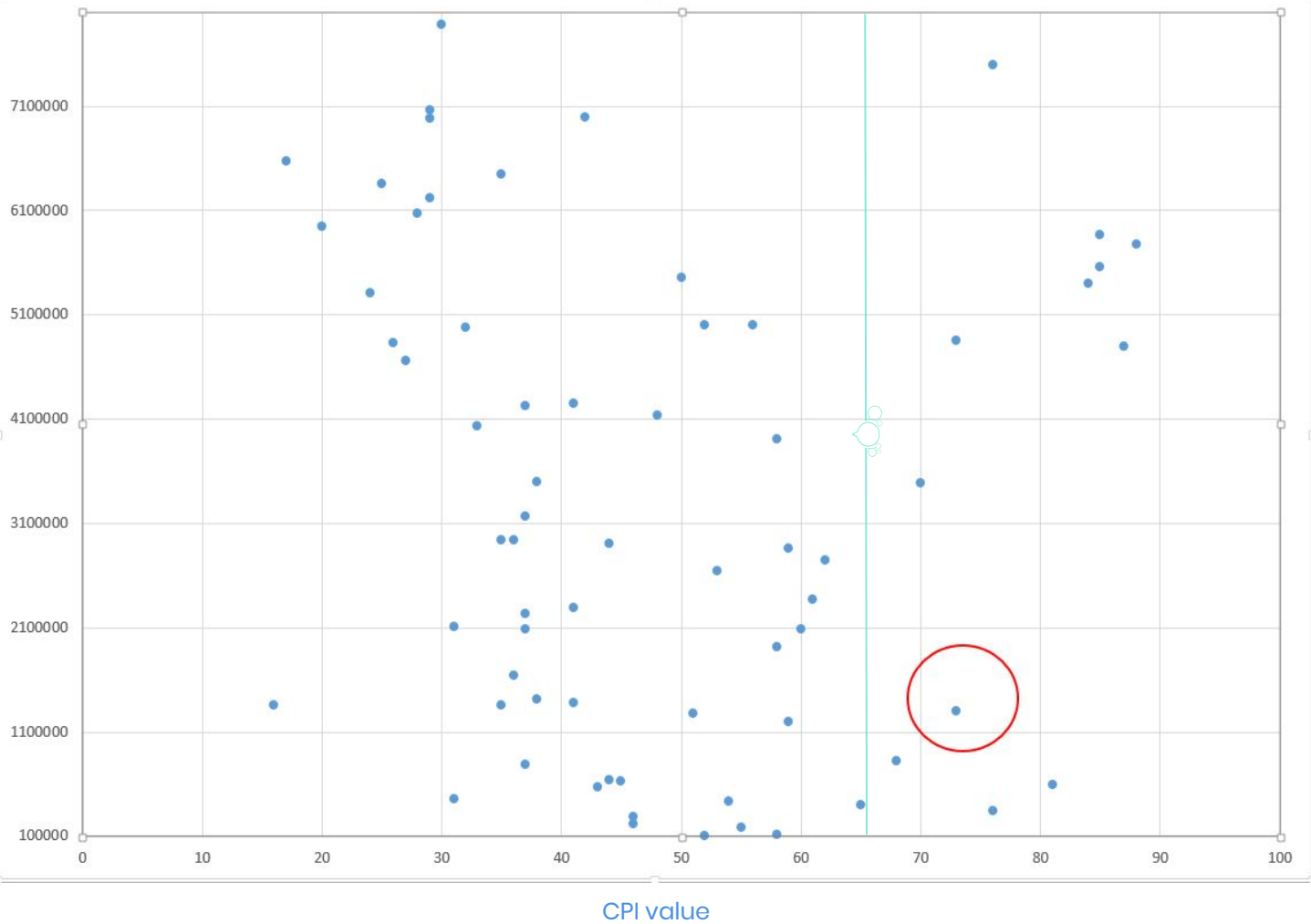
REPUBLIC OF ESTONIA  
MINISTRY OF JUSTICE

# MARATHON, NOT SPRINT

by **Mari-Liis Sööt**



Population



# SMALLNESS

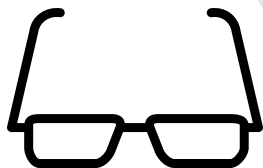
Horizontal  
Flexible  
Less red tape  
Less stealing



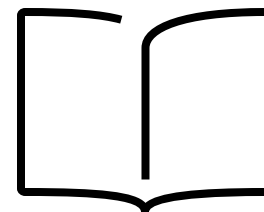
More nepotism?







**The State Audit Office**  
the right to audit local  
governments



**Awareness**  
Training and  
guidelines

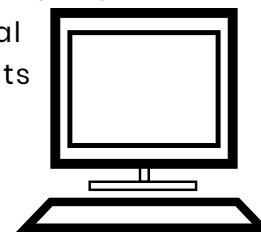
# Local government

**Internal Security  
Service**

assigned to proceed 6  
bigger municipalities



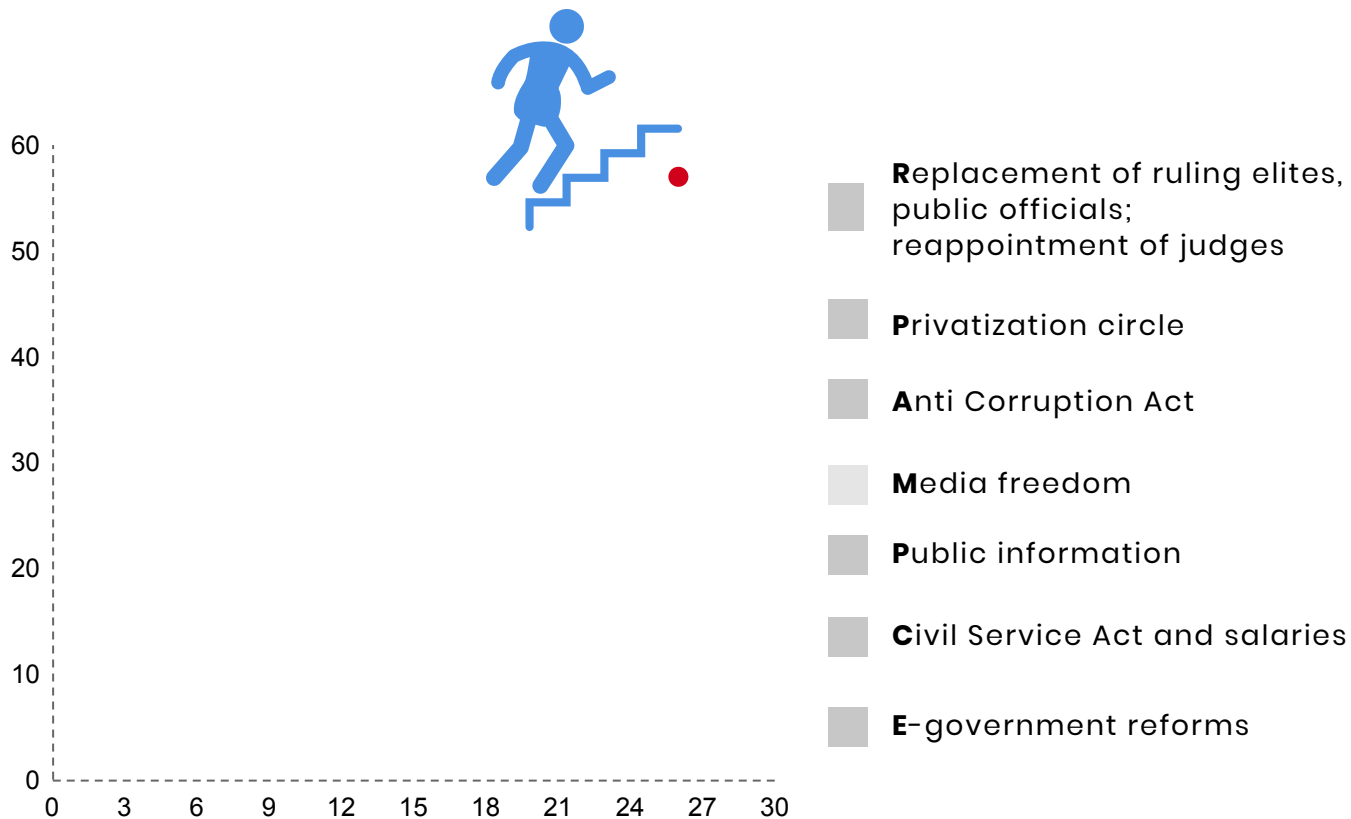
**Internal controls**  
Self-assessment e-  
tool for local  
governments







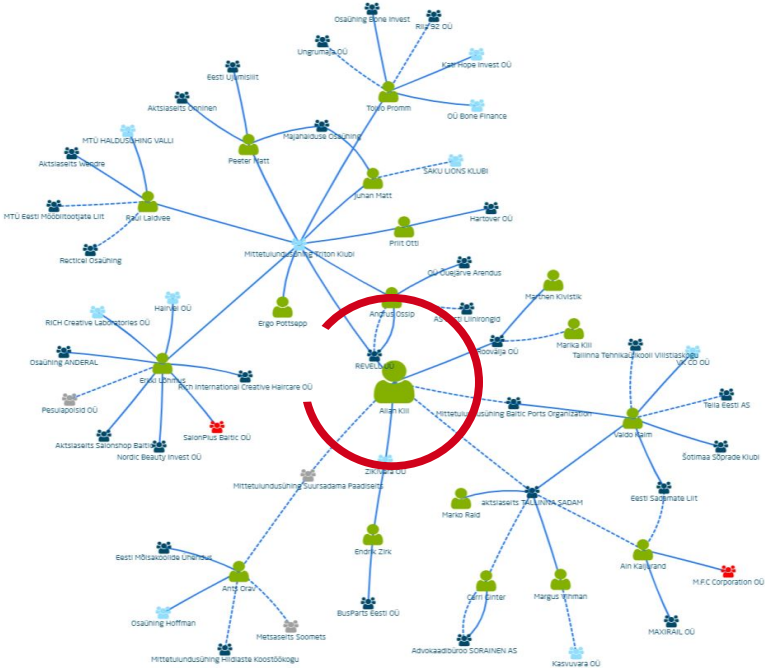
TRANSPARENCY



Juriidilised isikud

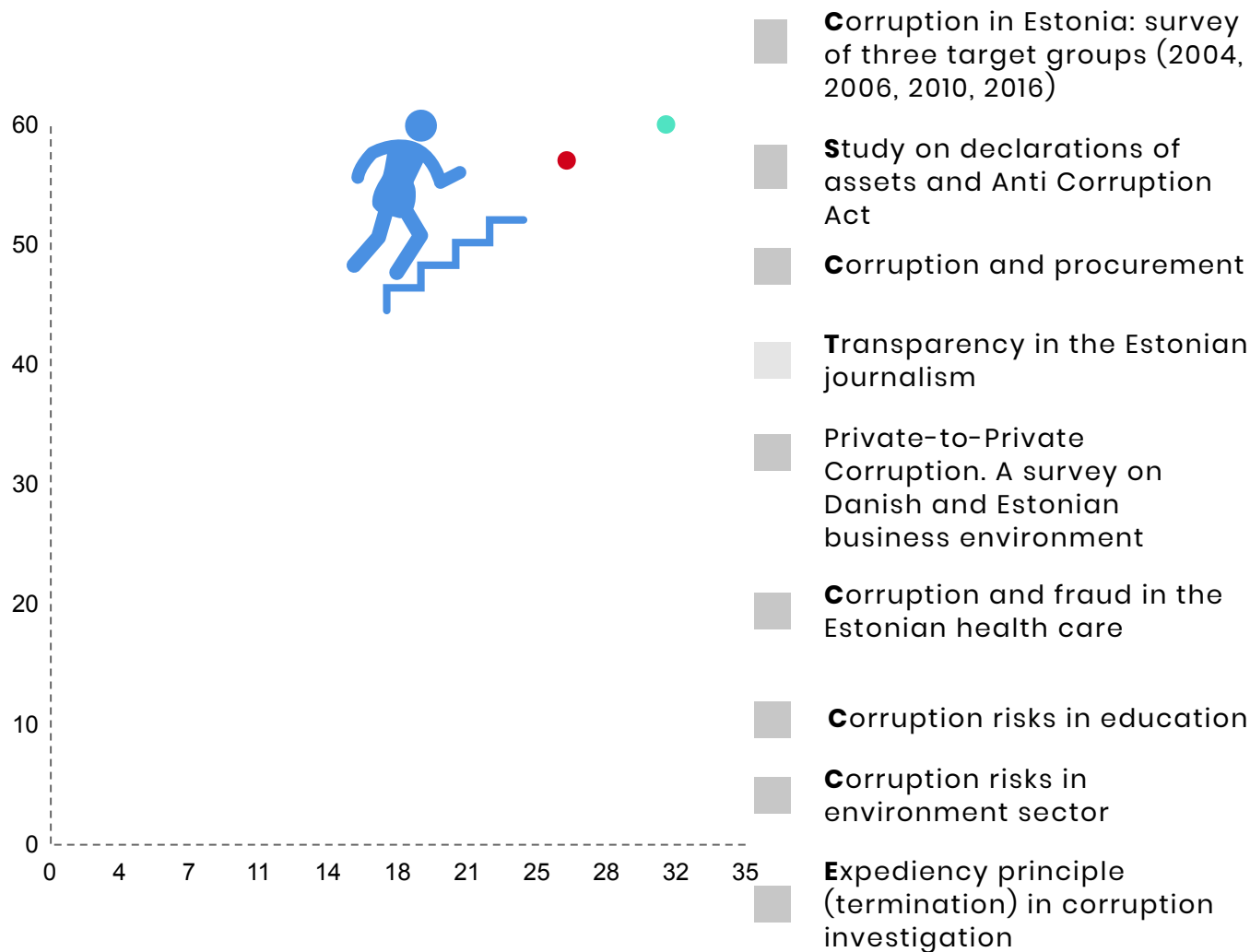
Nimi	Registrikood	Registreeritud	Roll	Alguse kuupäev	Kehtiv praegu
aktsiaselts TALLINNA SADAM	10137319	05.11.1996 (22)	juhatuse liige	01.03.2004 (15)	ei
Mittetulundusühing Suursadama Paadiselts	80326750	21.04.2011 (8)	juhatuse liige	21.04.2011 (8)	ei
Mittetulundusühing Baltic Ports Organization	80350665	11.12.2012 (6)	juhatuse liige	11.12.2012 (6)	ei
Mittetulundusühing Triton Klubi	80386404	03.06.2015 (3)	juhatuse liige	03.06.2015 (3)	jah
Roovälja OÜ	14443356	07.03.2018 (1)	juhatuse liige	07.03.2018 (1)	jah
ZIKiVara OÜ	14522475	09.07.2018 (0)	juhatuse liige	09.07.2018 (0)	jah

Ärivõrgustik



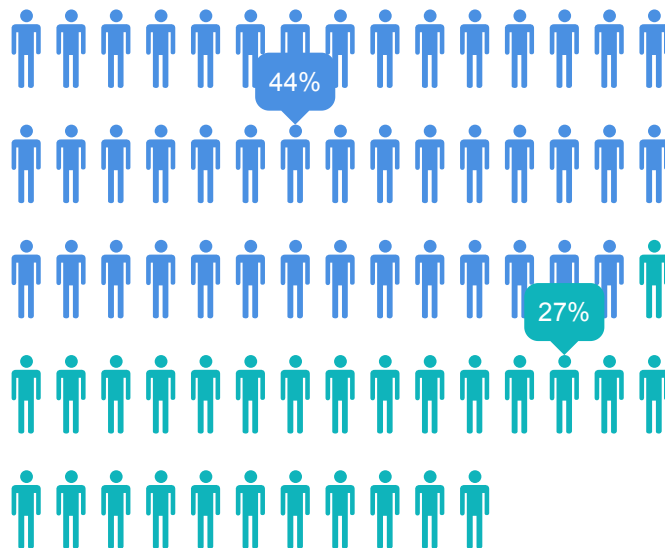








# Propensity to corruption



You have an opportunity to pay money or give a favour to an official in order to prevent the punishment (e.g. breaking the traffic rules) or to speed up the process. In which case you would consider it:

- it would not cause any damage
- otherwise I would have to bear too high costs
- ...

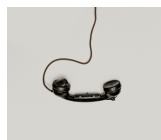


# Awareness raising tools



## **Schools**

Study manuals for teachers  
Students teach at schools



## **Consulting**

Ethics council  
Phone and email advising



## **Various courses**

YT crash course  
YT videos for doctors

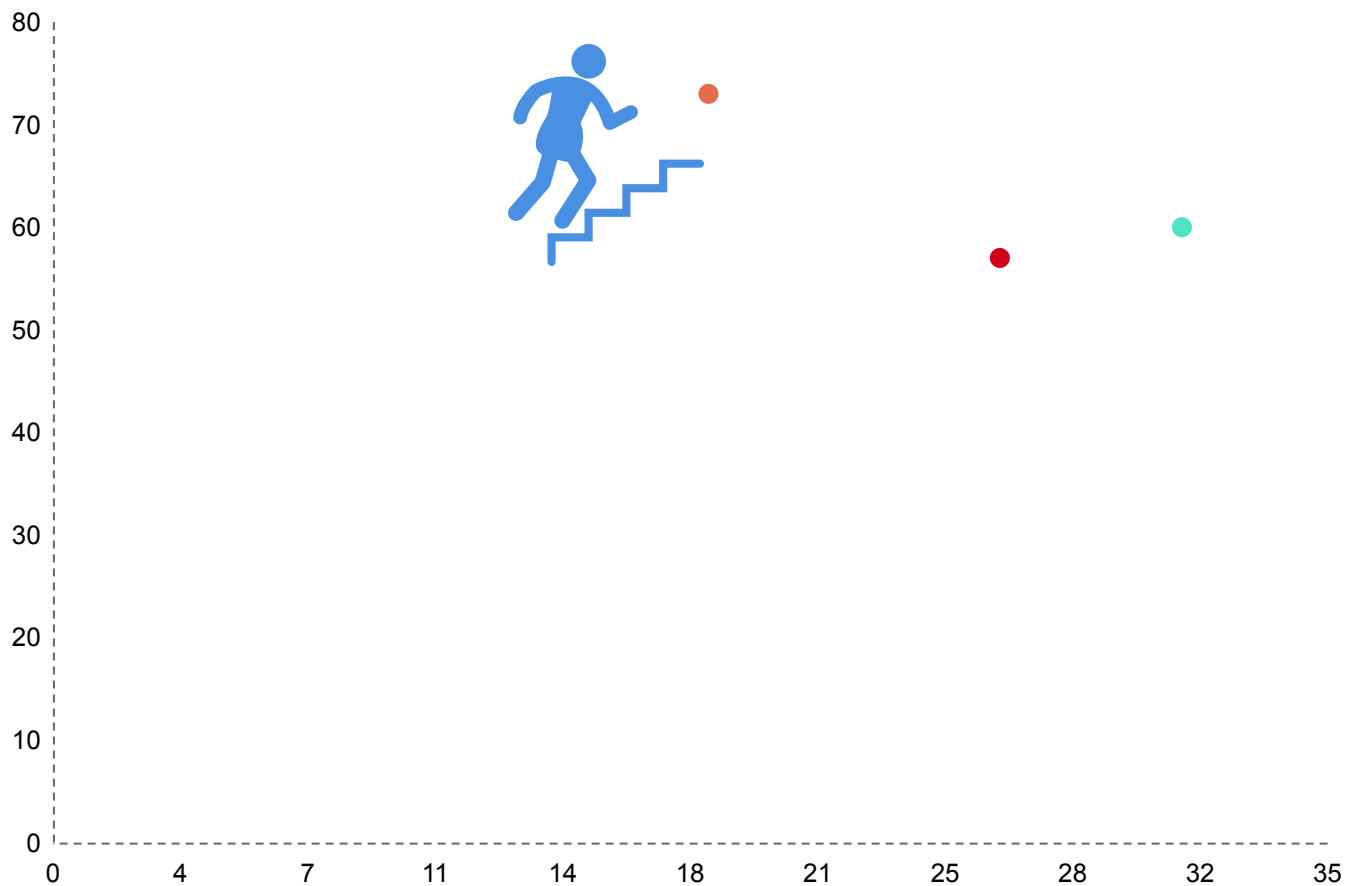


# TEAM/NETWORK

Decentralised  
Informal



Responsibility





# Thank You

Thank you for your  
attention.

Any questions?